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### SLIDES: Water Leasing in the Lower Arkansas Valley: The "Super Ditch Company"

Peter Nichols

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# Water Leasing in the Lower Arkansas Valley: the “Super Ditch Company”

CU NRLC

Western Water Law, Policy and Management

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June 4, 2009

# Historical Buy and Dry-up

## ■ Colorado Springs

- \$\$\$\$\$\$
- Share Holder
- Share Holder
- Share Holder

## ■ Aurora

- \$\$\$\$\$\$
- Share Holder
- Share Holder
- Share Holder
- Share Holder

## ■ Others

- PBWW
- Pueblo West
- Fountain
- Etc.

## ■ Colorado Canal

- Share Holder
- Share Holder
- Share Holder
- Share Holder
- Share Holder

## ■ Rocky Ford Canal

- Share Holder
- Share Holder
- Share Holder
- Share Holder
- Share Holder

## ■ Others

- Las Animas
- Highline
- Holsom

# Historical Buy and Dry-up

- One time deal
  - Shareholders are paid off and water is transferred to municipal use
- Land permanently dried up
  - No more irrigation
  - Limited/no further agricultural productivity
  - Weed and erosion problems occur despite revegetation statute
- Cities (purchasers) realize the appreciating value of the water



# Water Leasing

## ■ Colorado Springs

- \$\$\$\$\$\$
- H<sub>2</sub>O

## ■ PPRWA

- \$\$\$\$\$\$
- H<sub>2</sub>O

## ■ CDOW/Parks

- \$\$\$\$\$\$
- H<sub>2</sub>O

## ■ Other/Ag

- \$\$\$\$\$\$
- H<sub>2</sub>O

## ■ Ft. Lyon

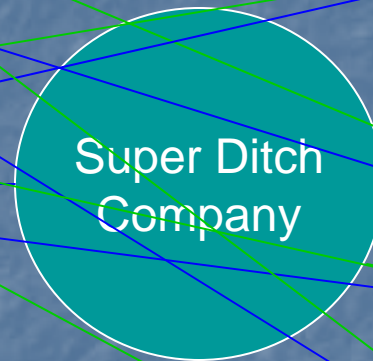
- Share Holder
- Share Holder
- Share Holder

## ■ Rocky Ford Highline

- Share Holder
- Share Holder
- Share Holder

## ■ Catlin Canal

- Share Holder
- Share Holder
- Share Holder



# Water Leasing

- Creates new crop - water
  - Predictable source of revenue for farmers and ranchers
- Annual, multi-year short and long-term leases
- Land not permanently dried up
  - Agricultural productivity continues long-term
  - Most water remains in irrigation use every year
  - Community/economic activity continues
- Shareholders realize the appreciating value of the water

# What water leasing must do to succeed

- Maximize the short- and long-term value of irrigation water to the Lower Valley
  - For cities, provide a reliable, cost-competitive alternative source of water
  - For irrigators, provide an economically attractive alternative to farming or selling



# "Super Ditch Company"

- Mechanism to lease water from irrigators who are willing to forgo irrigation to municipalities and other users
- Created, Controlled and Owned by participating irrigators
  - Managed by Board of Directors elected by participating irrigators
  - Collective negotiation levels playing field with municipal users
  - Irrigators may participate to extent they wish
  - All irrigators treated equally
    - % non-irrigated, lease revenue / ac-ft
- Responsible for leasing water, obtaining water court approval, administering leases, and 1041 permits
- Determine which lands will not be irrigated each year based on supply, lease demand, and hydrology



# Cooperation increases bargaining power -- higher lease prices

	<b>Individual, one to-one transactions</b>	<b>Rocky Ford Highline and Fort Lyons work</b>	<b>Rocky Ford Highline, Fort Lyons, and Bessemver</b>	<b>The four ditch companies work cooperatively</b>
<i>Total discounted revenues over the hydrologic period 1976-2004 ( million)</i>				
Revenue from individual one-to-one transactions with incrementally higher prices:				
Rocky Ford Highline	\$1.10	\$1.20	\$1.26	\$1.35
Fort Lyons	\$2.35	\$2.94	\$3.33	\$3.92
Bessemer	\$0.86	\$0.86	\$0.95	\$1.00
Catlin	\$1.21	\$1.21	\$1.21	\$2.02
Benefit of additional operational efficiencies				
Additional revenues to be allocated among cooperators	\$0.00	\$0.18	\$0.35	\$0.52
Total lease revenues	\$5.53	\$6.39	\$7.10	\$8.81
% revenue increase resulting from cooperation		15.5%	28.3%	59.4%

# Lower Arkansas Valley Super Ditch Company, Inc.

- Incorporated May 7, 2008
- Shareholders from all 7 primary ditches
- Invited potential lessees to get acquainted meetings in June and July, 2008
- Negotiating since with priority lessees
  - Terms & conditions, incl. water delivery
  - Expect to sign 2 or 3 leases in 2009
  - Expect to file water court applications in 2009
  - Expect to deliver water in 2010
- Operating with support of LAVWCD
  - Formal contract re: support, independence

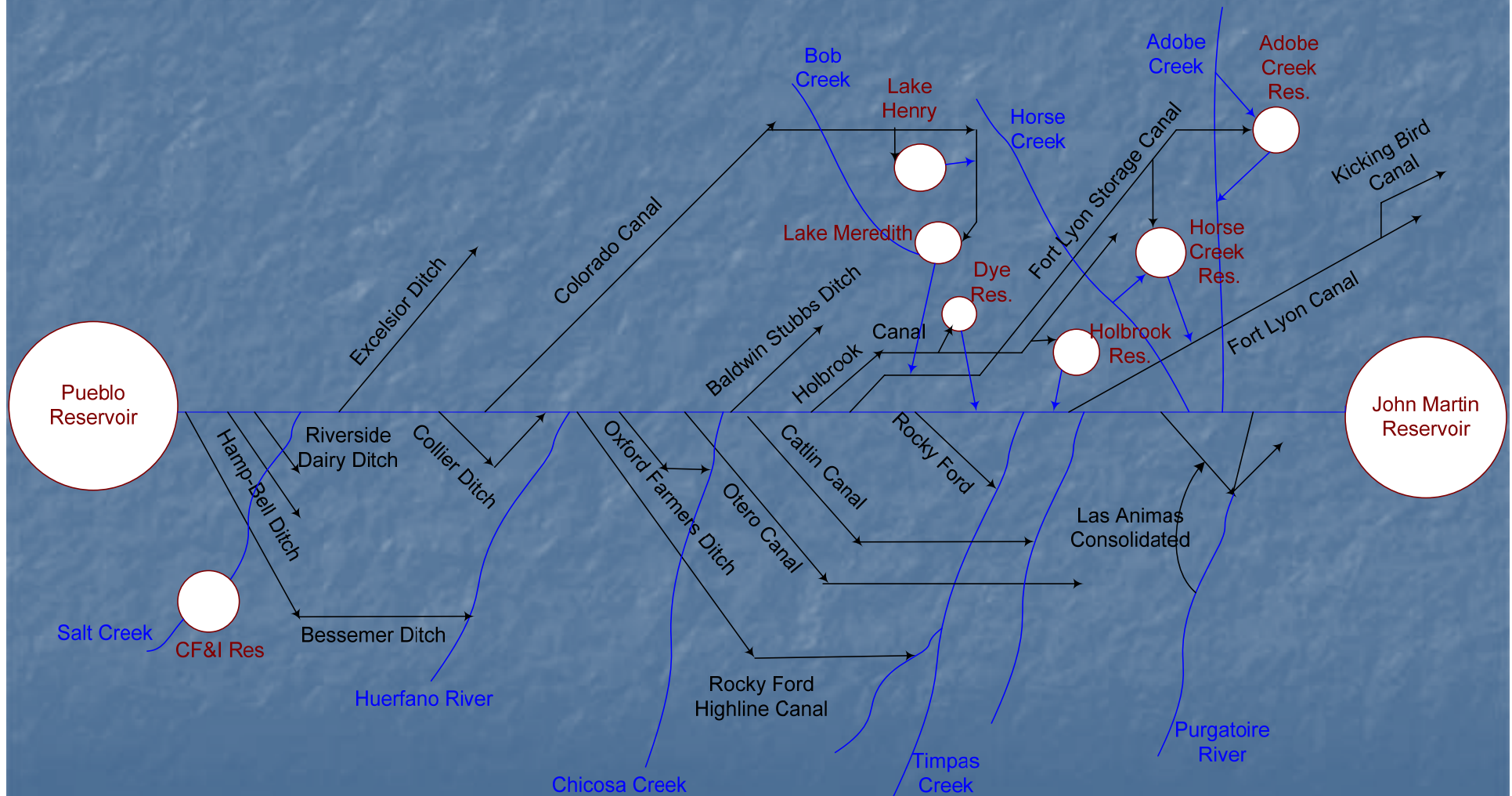
# LAVWCD Groundwork

- Feasibility study (pot'l irrigation water for lease)
  - Demand for water (lease market)
  - Existing and needed storage and conveyance
  - Water quality
  - Farm and regional economics
- 
- Alternative legal structures for Super Ditch Co.
  - Ditch company restrictions on participation
  - "1041" permitting requirements
  - Anti-trust issues
  - Taxation of lease revenues

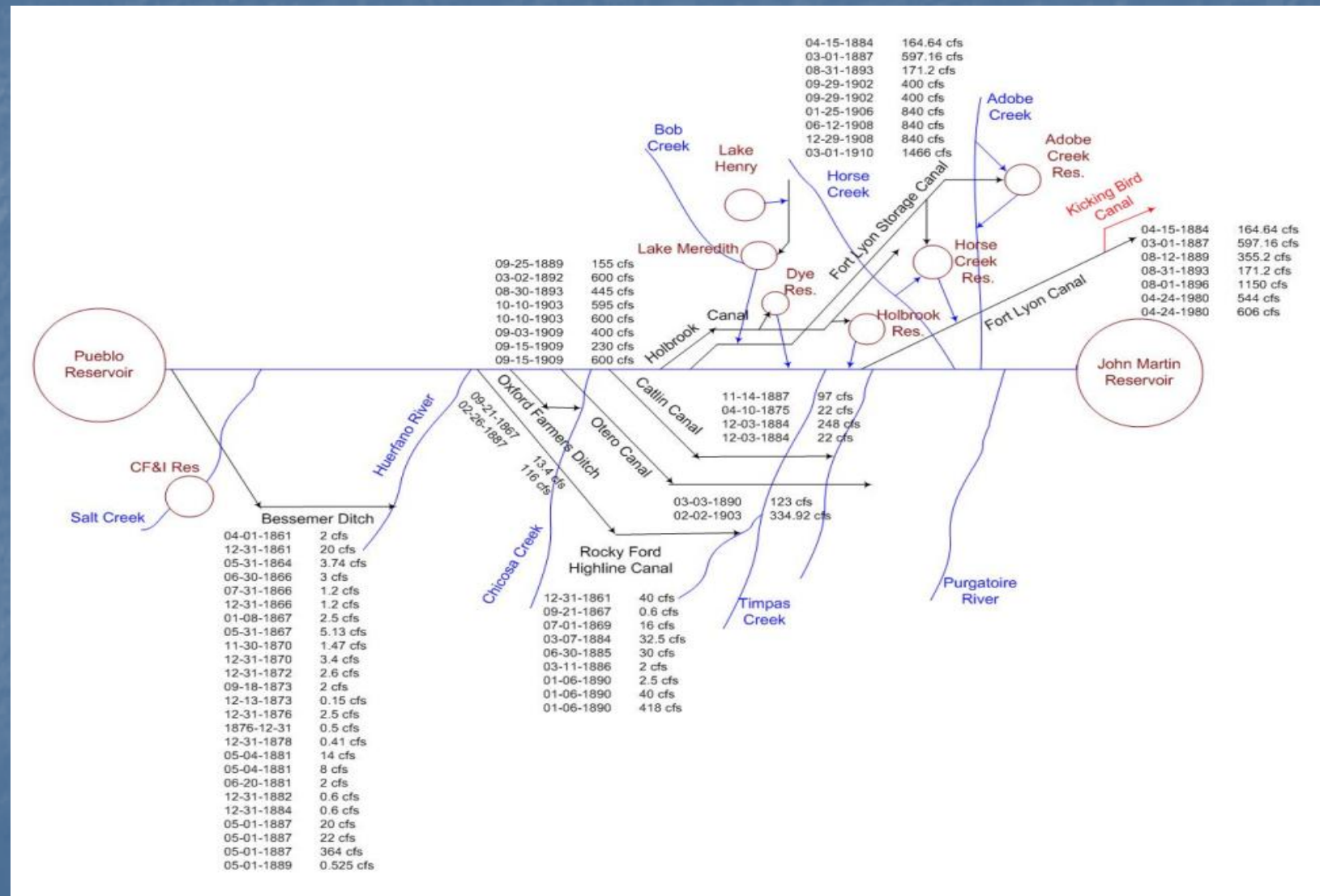


# Primary Ditch Systems within Area of Interest

## Arkansas River Ditch System Schematic

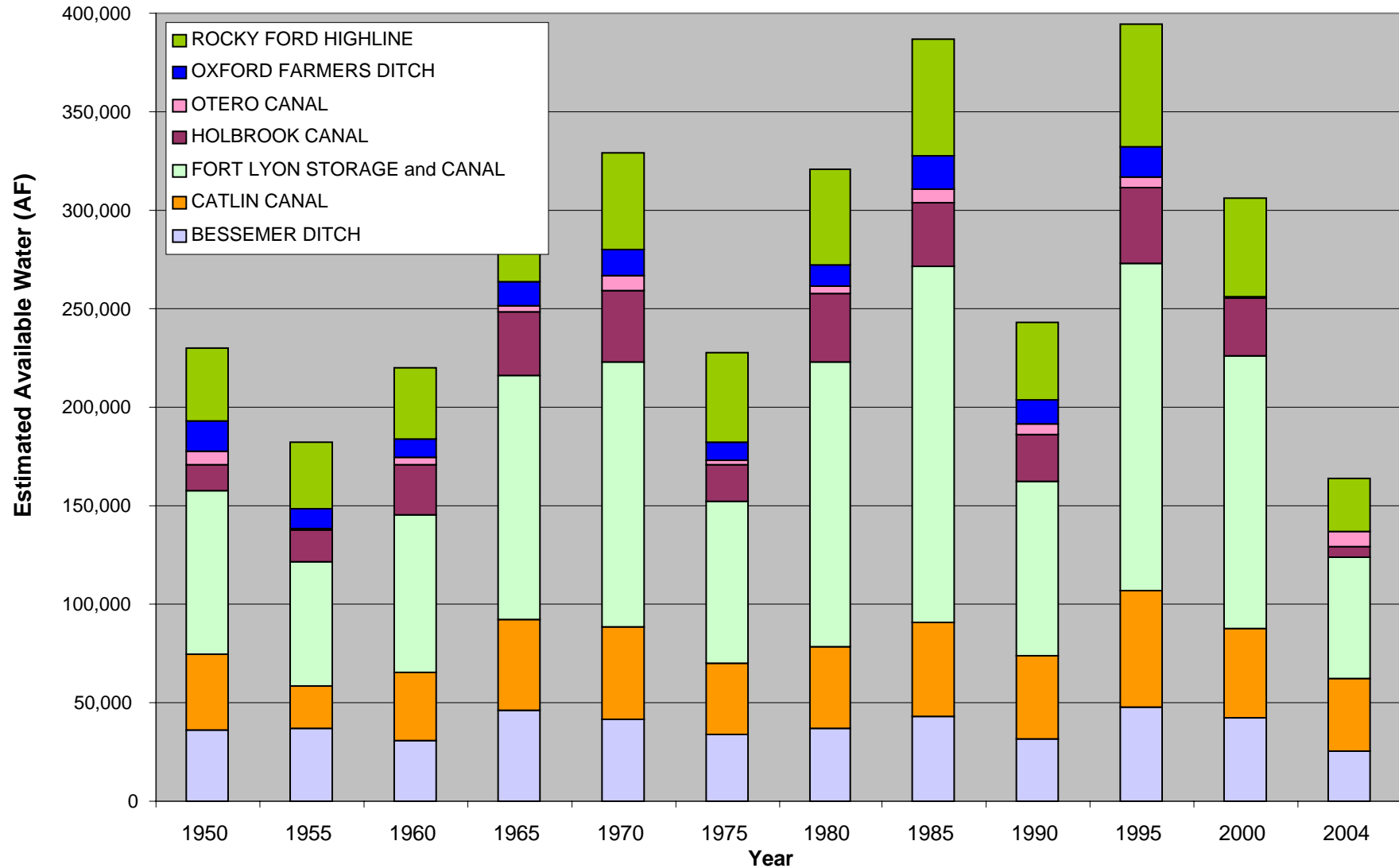


# Ditch Rights within Area of Interest



# Ditch Yields at Headgate

Estimated Available Water for Lower Arkansas River Ditches of Interest





# Summary of Total Yields at Headgate

Condition	AF/Yr
Wet Year	329,000
Average Year	255,000
Dry Year	192,000
Extreme Dry Year (2002)	93,000

# Potential water volumes

## (65% participation / 25% fallowing)

- Assumed average participation rate: 65%
  - Will be different for each ditch based on shareholder interest
- Assumed long-term fallowing rate: 25%
  - Rotational, long-term or combination
- Assuming no leased water storage:

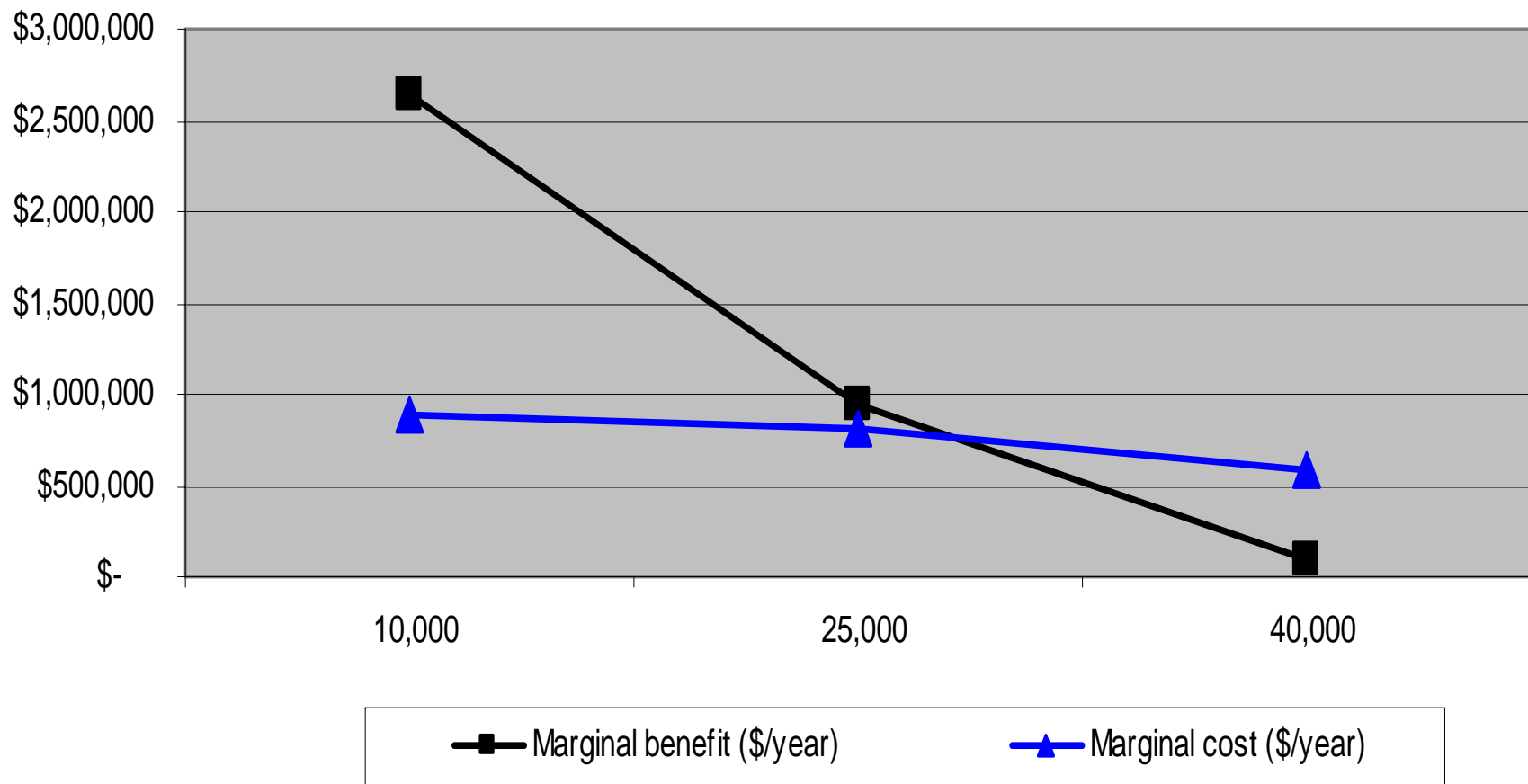
Market	Tier Volume	Total Volume Available	Reliability
Dry Year	14,020 AF	14,020 AF	Very Reliable
Average Year	14,609 AF	28,629 AF	Full delivery in 16 of 29 years; deliveries made in 27 of 29 years
Wet Year	16,787 AF	45,417 AF	Inconsistent, but deliveries will occur

# Delivering Leased Water

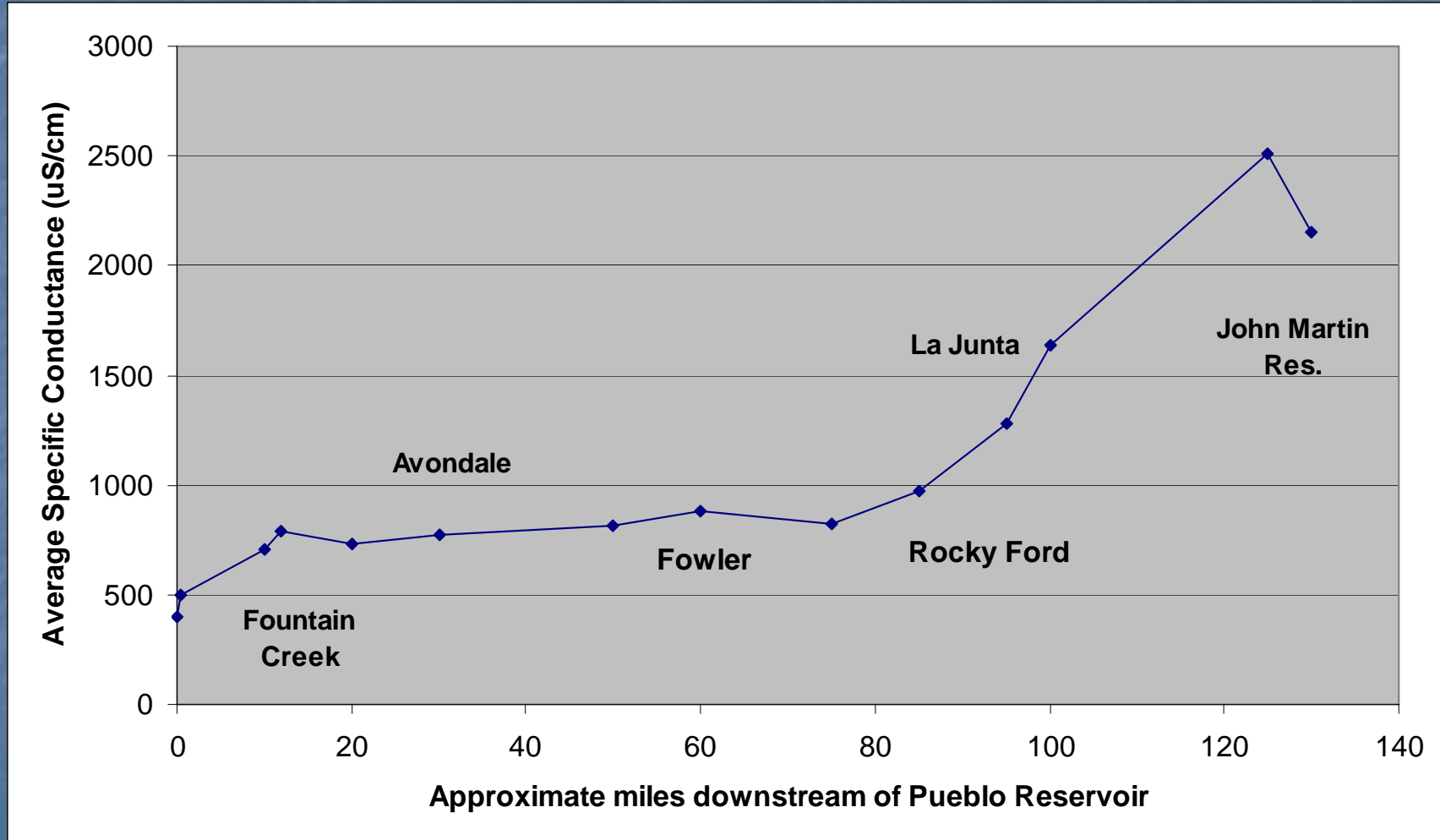
- Lessees take delivery in Pueblo Reservoir
  - Lessees deliver via existing infrastructure, e.g., Otero Pipeline (Colo Sgps, Aurora)
  - Lessees deliver to Northeastern El Paso County via new pipeline, e.g., Colo Sgps' proposed SDS
  - Some lessees deliver downstream



# Marginal Analysis of Add'tl Storage (for illustration)



# Water Quality Diminishes Downstream



# Issues to work through with potential irrigator-lessors

- Variation in yield and water value among ditches
  - More reliable, more easily delivered, and/or higher quality water is worth more to municipalities
- Delivery issues to irrigate land with reduced water flowing in ditches / laterals
- What land will be fallowed and when?
  - Whether irrigator can dry up some poor land long-term, or whether there must be rotational fallowing
- Farmer concern about diminished productivity after fallowing



# Municipal Water Supply Considerations

- Increasingly limited opportunities for large new water projects and trans-basin projects
- “Buy and dry” increasingly culturally, socially, and politically unacceptable
- Leasing should become a favored alternative
  - Path of least resistance for cities
  - “Win-win” for cities *and* irrigators
  - Least environmental impact
  - Ag/commercial community benefits
  - Works well with conservation

# Issues to work through with potential municipal lessees

- **Deep-seated prejudice against non-permanent water supplies**
  - See differently than Reclamation project leases
- Lease terms and conditions
  - Municipal demand(s)/need(s)
    - Delivery schedule(s)
      - Hydrological variability vs demands/needs
  - Basis of lease, e.g., consumptive use, ditch co shares, acres?
  - Reliability
  - Price / base / escalation
  - Payment terms
  - **Length of lease(s)**
  - **Renewal rights**
- Competition from non-participants, e.g., other municipalities who want to buy and dry

# What's lease water worth?

## One measure: avoided costs

\$/AF/year

	<u>Water</u>	<u>Infrastructure</u>	<u>Total</u>
Colorado Springs Utilities, SDS		\$1,200	\$1,200
Pikes Peak Regional Water Authority	\$500		\$500
Aurora	\$300		\$300
Power generation	\$300		\$300
Windy Gap Firing Project	\$500-\$1,100		\$500-\$1,100
Reuter-Hess Reservoir (Parker)		\$800	\$800
Colorado-Big Thompson	\$500		\$500
Northern Integrated Storage Project		\$510	\$510
Denver Moffat System Expansion	\$350		\$350
ECCV/ACWWA/South Metro	\$533	\$750	\$1,283
Aurora Prairie Waters		\$1,200	\$1,200



# Hypothetical Purchase vs. Lease

## Assumptions

Shares of Bessemer Ditch purchased (51%)	19,000
Average cost per share	\$ 10,000
"Real" rate of return on municipal investment (inflation-free)	3.00%
"Real" discount rate (inflation-free)	3.00%

## Results (millions)

### Case 1: Assuming City only needs additional water in dry years

Net discounted cost of buying shares	\$ 73.80
Net discounted cost of leasing water at \$740/AF, reserving at \$100/AF	\$ 36.80
<b><i>Savings from Super Ditch Co. lease 2007-2086</i></b>	<b><i>\$ 37.00</i></b>

### Case 2: Assuming City needs water in dry years and 1,000+ AF in avg years

Net discounted cost of buying shares	\$ 61.26
Net discounted cost of leasing (\$740 dry yr; \$500 avg; \$100 reservation price; \$10 revenue from leasing unused water)	\$ 46.91
<b><i>Savings from Super Ditch Co. lease 2007-2086</i></b>	<b><i>\$ 14.35</i></b>

# Regional Economic Impacts

- Changes in spending by participating irrigators when fallowing
  - (seed, fertilizer sales; farm equipment repairs and sales; on-farm improvements, etc.)
- Impacts to industries and users of Lower Ark irrigated crops, e.g., local feedlots
- Impacts related to how and where water lease proceeds are spent

# Economic Impact of Buy and Dry

- “Business as usual” thru 2030 (SWSI)
  - 78,000 acres dried up since 1950s (24%)
  - **Add'l 22,000 to 72,000 acres by 2030 (47%)**
- Economic value of Lower Ark irrigation
  - \$430/ac/year (Thorvaldson *et al.*, CSU)
- \$9.5 million to \$31 million / year lost



# Legal Issues Analyzed

- Alternative legal structures for company
- Taxation of lease revenues
- Anti-trust question
- Ditch company restrictions on participation
- County "1041" permitting requirements
- Water court change cases
  - By lease to address anti-speculation doctrine
  - Applications structured to allow leasing only (not buy-and-dry) to address "Trojan Horse" concern

# Summary Water Leasing

## ■ Advantages

- Municipalities / other users get water they need at competitive cost
- Irrigators realize current value of water w/o selling
  - Plus realize appreciating water value in future
  - Can continue farming and ranching
- Supports long-term regional rural economy

## ■ Challenges

- **Willingness of users to consider FMV water leases**
- Cooperation among ditch companies + shareholders
  - End municipal predation + manipulation
- **Delivery of water to lessees**

# Conclusion

- Simple idea, great potential, success depends upon willingness of users to adopt a new paradigm to meet future water needs
- Moving forward to make concept a reality
- Confident that challenges can be met

